Consolidated Balance Sheets

June 30, 2017 and 2016 (in thousands of dollars)

| Assets | 2017 | 2016 |
|--|---------------|---------------|
| Cash and cash equivalents | \$ 50,384 | \$ 72,119 |
| Notes and accounts receivable | 659,593 | 517,245 |
| Prepaid expenses and other assets | 254,309 | 149,459 |
| Pledges receivable | 655,584 | 612,672 |
| Investments | 8,704,732 | 7,999,523 |
| Land, buildings, equipment, and books | 4,912,286 | 4,674,581 |
| Total Assets | \$ 15,236,888 | \$ 14,025,599 |
| Liabilities and Net Assets | | |
| Liabilities: | | |
| Accounts payable and accrued liabilities | \$ 1,005,745 | \$ 923,003 |
| Deferred revenue | 115,633 | 116,108 |
| Assets held in custody for others | 129,832 | 110,556 |
| Self-insurance liability | 287,581 | 256,947 |
| Pension and other post-retirement benefit obligation | ons 491,828 | 570,276 |
| Asset retirement obligation | 55,827 | 57,292 |
| Notes and bonds payable | 4,691,832 | 4,513,220 |
| Refundable US government student loan funds | 39,375 | 39,414 |
| Total Liabilities | 6,817,653 | 6,586,816 |
| Net Assets: | | |
| Without donor restrictions | 2,815,466 | 2,282,205 |
| With donor restrictions | 5,603,769 | 5,156,578 |
| Total Net Assets | 8,419,235 | 7,438,783 |
| Total Liabilities and Net Assets | \$ 15,236,888 | \$ 14,025,599 |